

**Federal Interagency Committee on EMS (FICEMS)  
June 2021**

**DEPARTMENT OF DEFENSE**



Elizabeth Fudge

Office of the Assistant Secretary of Defense for Health Affairs

Ms. Elizabeth Fudge is the Executive Officer and Supervisory Program Analyst in the Office of the Assistant Secretary of Defense for Health Affairs. In this capacity, she serves as the principle advisor to the Deputy Assistant Secretary of Defense for Health Readiness Policy and Oversight (HRP&O), on deployment-related policy development and oversight, management of overall planning and engagement of medical readiness activities under the HRP&O portfolio, and the tasks of the policy directors and support staff. The areas of policy oversight focus on operational medical readiness, medical countermeasures, medical logistics, medical preparedness, preventive medicine, global health engagement, research and development, research regulatory oversight, and reserve medical policy. Another key role is the responsibility of overseeing HRP&O interaction with the military departments, US Congress, and various Executive Branch level agencies; and ensuring health care programs and policies correspond to department goals.

Ms. Fudge's academic road began at the University of Michigan where she obtained a Bachelor of Science in Nursing. She later earned a Master of Public Health from Tulane University (New Orleans) and a Master of Nursing from Emory University (Atlanta). Her advanced practice credentials included certification as a Family Nurse Practitioner. While serving in the Army she attended the Officer Basic and Advanced Courses, Combined Armed Staff School and the Army Command and General Staff College at Ft. Leavenworth, KS.

Prior to her current assignment assumed in January 2017, Ms. Fudge served in the Defense Health Agency (DHA), Healthcare Operations, Readiness Division, as Branch Chief for Operational Medicine from 2012 through 2014. Her responsibilities involved leading teams in developing and updating DoD policies for traumatic brain injury, DoD use of computerized neurocognitive assessments, combat casualty care and the Joint Trauma System, medical readiness training, and combat pre-hospital documentation and patient movement. Ms. Fudge began working with the federal civilian workforce serving the Military Health System in 2007 as a senior health policy analyst in the Office of the Assistant Secretary of Defense (Health Affairs) for Force Health Protection and Readiness Programs after retiring from the Army in 2006 with 20 years of service.

Ms. Fudge was a staff nurse practitioner briefly at a private practice in Leesburg, VA, after serving in the U.S. Army at Walter Reed Army Medical Center (2004-2006) as Director of Army Public Health and Occupational Health Nursing; and Assistant Director of Nursing

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for Evening and Nights. In 2002-2003 she served as the Director of Preventive Medicine Services at Soto Cano Air Base, Honduras and was stationed at McDonald Army

Community Hospital at Ft. Eustis, VA, as Nursing Director of Community and Occupational Health; and Brooke Army Medical Center, Fort Sam Houston, TX, as a Staff Family Nurse Practitioner (1999-2002).

### **DEPARTMENT OF HEALTH AND HUMAN SERVICES**



Theresa Morrison-Quinata  
Health Resources and Services Administration

Mrs. Morrison-Quinata serves as the EMS for Children Branch Chief within the U.S. Department of Health and Human Services, Health Resources and Services Administration, Maternal and Child Health Bureau, in the Division of Child, Adolescent and Family Health. Mrs. Morrison-Quinata joined EMS as an EMSC program coordinator with the Guam Department of Public Health and Social Services providing project management oversight, coordination, collaboration, and strategic planning in the late 90s. She later joined the Children's National Medical Center in Washington, DC where she provided technical support to EMSC grantees as an outreach coordinator and team lead before transitioning to HHS HRSA. Since 2010, Mrs. Morrison-Quinata has served as a HHS HRSA public health analyst in multiple roles to include project officer, team lead, and director within the EMS for Children Branch. Mrs. Morrison-Quinata previously coordinated several federally funded programs and projects such as the FEMA Disaster Recovery; U.S. DOI National Park Service Land and Water Conservation Fund; USDA WIC Farmers' Market Nutrition Program; FORHP Rural Access to Emergency Devices; and HRSA's Trauma-EMS Program. As a sub-recipient, she managed grant projects funded by NHTSA's Highway Safety, Housing and Urban Renewal Community Special Development Block grant program, and the AmeriCorps Program. Mrs. Morrison-Quinata also previously held an NREMT certification and served as volunteer EMT and a certified grants administrator.

### VACANT

Centers for Medicare & Medicaid Services

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Jonathan Greene

Office of Emergency Management and Medical Operations

Jonathan Greene is Deputy Assistant Secretary for Operations and Resources (OOR) within the Office of the Assistant Secretary for Preparedness and Response at the U.S. Department of Health and Human Services (HHS).

His responsibilities include oversight and management of national programs designed to prepare for, respond to, and recover from 21<sup>st</sup> century health security threats. OOR consists of two offices, Emergency Management and Medical Operations (EMMO), and the Office of Resource Management (ORM). OOR houses hallmark programs such as the National Disaster Medical System (NDMS), Healthcare Preparedness Programs (HPP), ASPR TRACIE, EmPower, and the Strategic National Stockpile (SNS) among others.

Prior to his work with HHS, Mr. Greene served as Deputy Assistant Secretary for Operational Medicine and Health Support within Department of Homeland Security Office of Countering Weapons of Mass Destruction (CWMD) as well as Deputy Assistant Secretary and Deputy Director of the DHS Office of Health Affairs, a predecessor to CWMD where his work was focused on bio-detection, bio surveillance, as well as chemical defense and food and agriculture security.

Before joining federal service in 2008, Mr. Greene spent over 20 years serving in public safety response and preparedness roles at the local level. His career includes line and executive level positions with fire service, law enforcement and emergency medical service agencies. He has provided leadership to some of the country's most progressive and innovative EMS systems including several high-performance EMS operations in major U.S. cities.

Mr. Greene received his appointment to the Federal Senior Executive Service in 2013. He holds a Bachelor of Science degree from Charter Oak State College and attended the University of Connecticut Graduate School as well as Keene State College in New Hampshire. Mr. Greene is a graduate of the Connecticut Municipal Police Academy and has maintained licensure as a paramedic in that state since 1990.

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Darrell LaRoche  
Indian Health Service

Darrell LaRoche, an enrolled member of the Lower Brule Sioux Tribe in South Dakota, is the director of the Office of Clinical and Preventive Services for the Indian Health Service. Mr. LaRoche retired as a captain in the United States Public Health Service Commissioned Corps and has more than 27 years of experience in facilities engineering, safety, and emergency services with IHS, the National Institutes of Health, and the U.S. Department of the Interior Office of the Assistant Secretary for Indian Affairs. The IHS, an agency within the Department of Health and Human Services, is the principal federal health care advocate and provider for American Indians and Alaska Natives.

Mr. LaRoche started his career as a facilities staff engineer in the IHS Portland Area in 1992 and then served as the facility engineer for the IHS Santa Fe Service Unit from 1995 to 1998. He served as the deputy for the health facilities engineering program in the IHS California Area before accepting the position as the facilities director for the IHS Albuquerque Area in 2000. Mr. LaRoche then transferred to the IHS Headquarters in 2008 to serve as the director of emergency services and also on detail as the acting deputy director for the Office of Clinical and Preventive Services.

After 20 years of service with the IHS, Mr. LaRoche transferred to the National Cancer Institute in Frederick, Maryland, where he provided oversight of the Environment, Health, and Safety Program. He retired from the USPHS Commissioned Corps and became a member of the Senior Executive Service in June of 2014 with the Office of the Assistant Secretary for Indian Affairs under the Department of the Interior. Most recently, he served as the director of the Office of Facilities, Property and Safety Management, overseeing a \$250 million program that serves the Bureau of Indian Affairs and the Bureau of Indian Education.

Mr. LaRoche received a Bachelor of Science in civil engineering from the University of New Mexico in Albuquerque in 1991 and has completed graduate coursework in industrial hygiene at Tulane University in New Orleans. He is a graduate of the Interagency Institute of Federal Healthcare Executives and the National Preparedness Leadership Initiative in the Kennedy School of Government at Harvard University. As a commissioned officer in the USPHS, he received the Meritorious Service Medal, Outstanding Service Medal, Achievement Medals, PHS Citation, and numerous unit and service awards. He is also certified as a fire inspector in the State of Maryland.

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Michael F. Iademarco M.D., MPH  
Centers for Disease Control and Prevention

Dr. Iademarco is Director of the Center for Surveillance, Epidemiology, and Laboratory Services at CDC; he also serves as a Rear Admiral and Assistant Surgeon General in the United States Public Health Service. His expertise as a physician-scientist and laboratorian provides a strong foundation to lead CDC's efforts to track America's health, strengthen laboratory networks, and help public health officials identify urgent health threats. His center oversees many scientific services such as the agency's Epidemic Intelligence Service, *Morbidity and Mortality Weekly Reports*, and its large systems for disease reporting and syndromic surveillance.

Prior to this appointment, Dr. Iademarco served as Laboratory Branch Chief of CDC's Division of Tuberculosis Elimination, where he oversaw clinical laboratory referral services and helped strengthen laboratory capacity building. From 2006 to 2010, he was the Department of Health and Human Services Health Attaché at the U.S. Mission in Vietnam, where he coordinated U.S. health activities for the Embassy and was the in-country representative for the Office of the Secretary. He is a trained pulmonologist and until 2017 served as an attending physician in the Medical Intensive Care Unit at the Atlanta VA Medical Center.

He has deployed five times (so far) for the government's COVID-19 response, last as lead of the HHS Testing and Diagnostics Workgroup.

## DEPARTMENT OF HOMELAND SECURITY



Pritesh Gandhi, M.D., MPH  
Countering Weapons of Mass Destruction Office

Dr. Pritesh Gandhi currently serves as the Chief Medical Officer at the Department of Homeland Security, as appointed by President Biden in January 2021. In this role, he serves as the principal advisor to the DHS Secretary, Assistant Secretary for the Countering Weapons of Mass Destruction (CWMD), the FEMA Administrator, and DHS senior leadership on medical and public health issues related to natural disasters, border health, pandemic response, acts of terrorism, and other man-made disasters.

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Dr. Gandhi is a public health trained and board-certified internal medicine specialist. He most recently served as the Associate Chief Medical Officer and Director of Adult Medicine at People’s Community Clinic, an Austin-based federally Qualified Health Center (FQHC) which provides care to over 20,000 uninsured and medically underserved Central Texans, 70% of whom live under the federal poverty line. He co-led the COVID-19 response team and under his clinical leadership People’s Community Clinic was recognized by the U.S. Department of Health & Human Services as a Gold Tier Health Center Quality Leader— ranking it among the top 10% of public health providers in the Nation. Dr. Gandhi recently served as an affiliate faculty at the University of Texas at Austin Dell Medical School.

Over the course of his career, Dr. Gandhi has worked with working-class and marginalized communities to address social determinants of health and poverty. He is a Fulbright Scholar, Schweitzer Fellow, National Health Service Corps Scholar, and was named a Presidential Leadership Scholar in 2018. Dr. Gandhi completed a dual internal medicine and pediatrics residency at Tulane University in New Orleans and holds a degree in International Relations & Economics from Tufts University where he also completed his Medical Doctorate and Master of Public Health.



Richard Patrick  
United States Fire Administration

Richard W. Patrick, (Rick) is Director of National Fire Programs Division for the United States Fire Administration (USFA). The USFA is part of the U.S. Department of Homeland Security, Federal Emergency Management Agency (DHS/FEMA). The National Fire Programs Division leads the Administrations, Data, Research, Prevention, and Response Mission.

Mr. Patrick began his service with DHS in June 2008 as Chief of the Medical First Responder Coordination Division in the DHS HQ Office of Health Affairs (OHA) where he led outreach initiatives to the first responder community and development of the Departments Emergency Medical Services System. He then served as Deputy Director and Director (acting) of the Workforce Health & Medical Support Division of OHA. In 2015, Mr. Patrick was selected by DHS and served a one-year Brookings Congressional Legislative Fellowship in the United States Senate. Mr. Patrick later served as Senior Advisor for First Responder Policy to the Assistant Secretary for Health Affairs & Chief Medical Officer of DHS prior to joining the U.S. Fire Administration in 2018.



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Over his extensive career, Mr. Patrick has served in many capacities, including firefighter, fire officer, EMT, paramedic, flight medic, administrator, chief executive officer, EMS chief, and chief fire officer. He served as a Division Fire Chief and Deputy Fire Chief for the Estero Fire Rescue District (FL) prior to joining DHS. Mr. Patrick is the former Director of EMS Programs and Emergency Service Initiatives for VFIS insurance services. Chief Patrick has a life-long commitment to volunteerism and served on one of the first Quick Response Medical Units in Pennsylvania in the late 1970's. Chief Patrick was presented with a 'Life Membership' award in 2008 from the Union Hose Co (Annville, PA) Fire Department for twenty plus years of service. In 2010, the International Association of Fire Chiefs EMS Section bestowed a "Meritorious Service Award" to Chief Patrick for his dedication, service and work toward the betterment of the emergency medical services industry. Mr. Patrick has received several DHS Special Awards during his homeland security tenure and was recently recognized as an Honorary Life Member of the Wheaton (MD) Volunteer Rescue Squad for his years of service on their board of directors.

At the national level, Mr. Patrick has been actively involved with emergency services organizations, taking on key leadership positions. He served as Chair of the Congressional Fire Services Institute (CFSI) National Advisory Committee in Washington, D.C.; was a former chair of the National Association of Emergency Medical Technicians, Health & Safety Task Group; served as a member on several NFPA Technical Committees including: EMS Systems Design, Infection Control, Firefighter Safety, Community Paramedicine, Ambulance Design, and Personal Protective Equipment. He maintains a close working relationship with national non-government first responder and special interest organizations.

Mr. Patrick has a Master's Degree in Public Safety Management from Saint Joseph's University in Philadelphia; is a certified Paramedic, Firefighter, and Executive Fire Officer. Chief Patrick is a graduate of the National Preparedness Leadership Initiative (Cohort IX), Harvard – Kennedy School of Government; and, the Naval Post Graduate School, Center for Homeland Defense & Security's, Executive Leaders Program.

## **DEPARTMENT OF TRANSPORTATION**



Steven Cliff, Ph.D.

National Highway Traffic Safety Administration

Dr. Steven Cliff, Acting Administrator of NHTSA, oversees the nation's vehicle safety agency that sets vehicle safety standards, identifies safety defects and manages recalls, and

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educates Americans to help them drive, ride, and walk safely. NHTSA's work also includes establishing fuel economy regulations and helping facilitate the testing and deployment of advanced vehicle technologies. The agency has a budget of more than \$1 billion and more than 600 full-time employees across the country.

Cliff brings an extensive scientific and regulatory background to his leadership role at NHTSA. Most recently, he served as the deputy executive officer at the California Air Resources Board, an organization he first joined in 2008 as an air pollution specialist. Since then, he held a variety of positions at CARB, eventually overseeing its climate program. From 2014 to 2016, Cliff joined the California Department of Transportation as the assistant director for sustainability. He returned to CARB in 2016 when then-Governor Jerry Brown of California appointed him senior advisor to CARB's board chair.

Cliff's most recent work as deputy executive officer at CARB included program oversight of regulations for passenger vehicle emissions, medium- and heavy-duty engine emissions, implementation of vehicle and engine emissions and on-board diagnostics certification, transportation land-use planning and analysis, and incentive and investment programs for reducing emissions. He worked with environmental and equity advocates, senior industry officials, association representatives, and other stakeholders on program development.

Cliff played an active role at the University of California, Davis for nearly two decades. In 2001, he joined the school's Applied Sciences department as a research professor, later becoming affiliated with the school's Air Quality Research Center. Through the years, he has supported independent air quality and climate research programs while balancing his time at CARB, including being an approved program coordinator at the Lawrence Berkeley National Laboratory's Advanced Light Source.

Cliff received a bachelor's degree and doctorate in chemistry from the University of California, San Diego. He then completed a postdoc on atmospheric sciences at the University of California, Davis' Department of Land, Air and Water Resources.

## **FEDERAL COMMUNICATIONS COMMISSION**



David Furth  
Public Safety and Homeland Security Bureau

David Furth is Deputy Chief of the Public Safety and Homeland Security Bureau of the Federal Communications Commission, a position he has held since 2009. In that capacity, he oversees the Bureau's work on 911 and first responder communications issues.



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Mr. Furth was part of the initial leadership team when the Bureau was established in 2006, serving as Associate Bureau Chief until 2009. Between 1992 and 2006, Mr. Furth held multiple staff and leadership positions at the Commission, primarily in the Wireless Telecommunications Bureau.

Prior to joining the Commission, Mr. Furth was in private law practice in Washington, DC and San Francisco, California. He received his B.A. from Harvard University and his J.D. from Stanford Law School.

### **STATE EMS DIRECTOR**



Steve McCoy  
Florida Department of Health

Steve McCoy is currently the Emergency Medical Services Administrator for the Florida Bureau of Emergency Medical Oversight. He is responsible for the regulatory environment for hundreds of Florida EMS agencies, 75 EMT and Paramedic training programs, over 9,000 Public Safety Telecommunicators, and 72,000+ certified EMTs and Paramedics throughout the state.

He is also responsible for all administrative rule promulgation and legislative analysis related to emergency medical services in Florida. He is an Executive Board Member of the National Association of State EMS Officials. He has led Florida's patient movement activities through several disasters. Steve coordinated the movement of thousands of patients from Hurricanes Irma, Michael, and Dorian.

Most recently, Steve has led the State of Florida ESF-8 COVI-19 response to long-term care facilities. His previous roles with the Florida Department of Health include being the Administrator of Emergency Health Information and Policy Analysis, the Statewide EMS Quality Manager, and the EMS Training Coordinator for the state. In his current role, he hopes to make a positive impact on the health and preparedness of Florida's population while maintaining a supportive regulatory environment for Florida's EMS industry.